



**Building Professionalism
in Project Management™**
Project Management Institute

Central Mass Chapter

Upcoming Major Event

Friday, March 27 8:00 AM to 4:30 PM Saturday, March 28 8:00AM to 4:30PM

Neal Whitten's No-Nonsense Advice for Successful Projects and Let's Talk! Leadership, Accountability and Professional Maturity

Friday: Popular speaker and best-selling PM author Neal Whitten takes leadership and project management to a personal level by revealing leading-edge best practices that make all the difference between leading consistently successful projects and playing the victim with troubled projects. If you came to Neal and asked, "I only have one day of my life for our paths to cross. What can you tell me from all you have learned from a 35+ year career that will make my projects and career more successful and rewarding?" This workshop is the one day that Neal would share with you. Successful projects — and careers — don't just happen, they are made to happen.

Focusing mostly on leadership and soft skills, this thought-provoking seminar reveals choices to make and behaviors to adopt that are invaluable in helping you become a successful project manager and leader. The workshop is based largely on Neal's best-selling book, Neal Whitten's No-Nonsense Advice for Successful Projects. Learn to think for yourself, re-energize your initiative and drive, and take control of your destiny. It's not about the ability of those around you to lead; it's about your ability to lead, despite what is happening around you.

Saturday: Success is born of behaviors and choices that lead to exceptional performance. When we understand what is expected of us in the workplace, our performance rises to the occasion. How would you like to ask—and listen-in as others ask—a recognized PM authority questions regarding best

practices in behaviors and other project and organizational issues that you are facing today?

Leadership, accountability, and professional maturity issues are common on projects—too common. This highly interactive seminar addresses specific aspects of these issues head-on.

Location: Juniper Hill Golf Course
202 Brigham Street
Northborough, MA

Fees and Registration:

<http://www.pmicmass.com>
Earn 7 PDUs

Registration by February 28th

PMI CMass Members - Single **\$250**;
2 Full Day Seminars **\$375**
Non Member Single **\$275**;
2 Full Day Seminars **\$425**

Registration After February 28

PMI CMass Members -Single **\$275**;
Combined **\$425**
Non Member - Single **\$300**;
Combined **\$475**

Fee includes seminar(s), materials, breakfast, lunch and a copy of the book, Neal Whitten's No-Nonsense Advice for Successful Projects.

For more information:
DirofLogistics@pmicmass.com

January 2009

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You can find us on the internet at www.pmicmass.com, contact us by email President@pmicmass.com or by mail at

Alice Thayer, President
Central Mass Chapter of PMI
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Call for Volunteers

Chapter Volunteering Opportunities

Why Volunteer?

- Gain professional experience and industry Knowledge
- Networking and career contacts
- Earn PDUs toward maintaining your PMP credential
- Gain Board of Director experience with a successful, growing Chapter

How to Volunteer?

- Take a look at the volunteer opportunities below.
- Download and complete our volunteer form at pmicmass.com
- Send your completed volunteer form or if you have any questions, please contact Deb Trainor, PMP

A member of the Board of Directors will get back to you promptly to discuss our opportunities and to answer any questions you may have.

Chapter Leadership Team Opportunities

- Please contact Alice Thayer, Chapter President to inquire about opportunities to assist the Chapter's Board of Directors.

Temporary Opportunities-contact Deb Trainor, Dir. of Volunteers

- Write a Chapter Newsletter Article
- Perform PM-related Research
- Assist with Monthly Chapter Meeting Setup
- Lead or Assist a Chapter Project or Committee

February 10th Chapter Meeting

Our speaker for our February 10th meeting is Chance W. Reichel, PMP, MBA. The topic is "What ME Communicate? I'm a Project Manager!"

Chance Reichel is Project Management Consultant for Orion Development Group. He has more than twenty years of site-specific project management experience, which he draws upon for course development and instruction. During the last four years Mr. Reichel has presented more than 350 project management topics to clients belonging to the Fortune 500 companies. During that time Chance has acquainted more than 3,700 course attendees to the theory and reality of project management as created by the Project Management Institute's (PMI) Project Management Body

of Knowledge (PMBOK). Mr.Reichel provides direction and has managed a variety of project management consulting projects. Most notably, Mr. Reichel has provided project management expertise to more than sixty-five Fortune 500 clients as well as to several branches of the U.S. Government. He was granted his Bachelor's degree in Psychology from San Diego State University in 1985 has completed extensive graduate studies in Education and was awarded a Master's degree in Environmental Project Management from the University of Findlay in 1995. Chance is a member of the Project Management Institute (PMI) and is a certified Project Management Professional (PMP). Northeastern University is our sponsor for this meeting.

About Central Mass PMI

Vision: To be widely recognized in the Central Massachusetts area among our members and the business community as an dynamic, energetic, volunteer organization of professionals, which is instrumental in the development and advancement of the knowledge and practice of project management.

Mission: To promote the value and practice of project management by advancing standards, providing a forum for disseminating best practices information, and sponsoring professional development opportunities.

Organization Overview: The Project Management Institute - Central Mass Chapter is a non profit organization which obtained its charter in April, 2003, and was founded to provide a "network of project management expertise" and "community" for its members and a project management resource for the public and private sector in the Central Massachusetts area. We sponsor face-to-face meetings with peers from various organizations and industries working in the project management profession. Our current membership has grown to 530 members.

Since its founding in 1969, the international parent organization, the Project Management Institute (PMI) has grown to be the organization of choice for project management professionalism. With over 200,000 members worldwide, PMI is the leading nonprofit professional association in the area of Project Management. It establishes project management standards, provides seminars, educational programs and professional certification that more and more organizations desire for their project leaders.

Chapter meetings are held on the second Tuesday of the month at the Doubletree Hotel Boston/Westborough. PMI members and non-members alike are welcomed to all parts of our meetings! Chapter meetings are designed to provide time for networking, light refreshments (included in the meeting fee), chapter news, as well as our featured speaker / presentation.

Chapter Meeting Agenda:

- 5:30 Registration, Networking, Appetizers/Snacks
- 6:45 Chapter Updates
- 7:00 Speaker
- 8:15 Close

Chapter Members Early Registration

- (received by the Friday before the day of the event) \$15.00
- Late Registration
- (received after the Friday before the day of the event) \$20.00

Non-Chapter Members Early Registration

- (received by the Friday before the day of the event) \$20.00
- Late Registration
- (received after the Friday before the day of the event) \$25.00



2008 Recap

2008 was an exciting year for the chapter. We celebrated our 5 year anniversary at the April chapter meeting. Attendance was the highest ever for a chapter meeting at 123. Chapter membership passed the 500 member mark in April.

We hosted our first Neal Whitten seminar in March. Our August event was co-hosted with the Healthcare, IT & Telecoms SIGs on the topic "Build Your PM Toolkit". We held our first PMP Prep Study Group during the summer. In May, we partnered with Microsoft and PSG to provide a one day seminar on Microsoft Project 2007.

For our chapter members, we introduced a LinkedIn Group for the chapter. We also provided free access to the Metrics SIG webinars. Members were able to access 2007 webinars as well as 2008. We also selected a slogan for the chapter: "Central to Success."

Our Board and other volunteers worked hard to make 2008 a success. Many of our speakers are volunteers and we have many sponsors who have supported us through the year. Thank you to everyone for all of your efforts.

2009 Outlook

Our planning is almost complete for 2009 and we have several activities lined up.

Chapter Meetings – 10 Regular chapter meetings will be held the

second Tuesday of each month, except for July (no meeting) and August. In August we will hold our annual August event. More details will be available as we finalize our plans.

Neal Whitten Seminars – We have invited Neal back this year to deliver two one day seminars on March 27 and March 28, 2009. See the PMICMass website for more details and registration.

Metrics SIG Webinars –for member only, the Metrics SIG Webinars will be offered at no charge. Information for access to the Webinars will be available in February.

PMBOK Fourth Edition – we will be offering a hardcopy of the new PMBOK Fourth Edition at a reduced rate. This will be further discounted from the member rate available from PMI. More information will be published in February.

LinkedIn – for members only, LinkedIn is available to the Central Mass Chapter members to network with other chapter members. Contact Dan Thompson, Dirofcommunications@pmicmass.com for more information.

Planning for other events is still in process. We will keep you updated on future developments.

We are always looking for volunteers, so if you are interested, please contact Deb Trainor, Dirofvolunteers@pmicmass.com.

Best wishes for a Happy New Year!

Alice Thayer, PMP Chapter President

Project of the Year Award

National Organization Call for Entries

When is the Deadline:

Preliminary round submissions are due no later than the last Monday in January. They are to be submitted to a local PMI chapter. If you are outside the jurisdiction of a participating chapter, you may send preliminary round nominations via postal mail to the PMI Global Operations Center. The preliminary round POY project manager is responsible for submitting nominations to PMI by 3rd Monday in March for semi-finalist competition.

PMI Professional Awards History 1974-2006

The PMI®Project of the Year (POY) Award recognizes the accomplishments of a project and the involved project team for superior performance and execution of exemplary project management.

Eligible

- Projects from throughout the world are encouraged to participate, regardless of size, industry type or location. PMI affiliation is not necessary.

Not Eligible

- Current PMI staff, contractors and/or consultants are not eligible for this award.

- Acts performed under contract to PMI, directly or indirectly, will not be considered.

For More Information go to www.pmi.org

2008 Award Winner

HATCH, LTD - The QIT-Fer et Titane plant kept up business as usual—even as a project teamworked behind the scenes to boost production by more than 20 percent.

Previous Recipients of the PMI Project of the Year Award

2007: FLUOR CORPORATION - Fluor closed a Cold War nuclear facility in less time and with less money than anyone thought possible—but first the company had to gain the trust of the community. Submitted by: PMI Southwestern Ohio Chapter

2006: KAISER-HILL CO. LLC for the U.S. Department of Energy Rocky Flats Closure Project

Submitted by: PMI Mile Hi Chapter

2005: QUARTIER INTERNATIONAL De MONTREAL PROJECT

Submitted by: PMI Montreal Chapter

2004: HARADH GAS PLANT PROJECT

Submitted by: Saudi Aramco

2003: SALT LAKE OLYMPIC WINTER GAMES OF 2002

Submitted by: Salt Lake Organizing Committee (SLOC)

2002: HAWIYAH GAS PLANT PROJECT.

Submitted by: Saudi Aramco

2001: MOZAL SMELTER PROJECT.

Submitted by: SNC Lavalin and Murray & Roberts

2000: TROJAN REACTOR VESSEL PROJECT

Submitted by: Portland General Electric Company

1999: QATARGAS LNG PLANT.

PMBOK® Guide Fourth Edition

The Fourth Edition (of PMBOK) continues to reflect the evolving knowledge within the profession of project management. Like previous editions it represents generally recognized good practice in the profession.

However, the Fourth Edition also reflects a focus on improved consistency and clarity. Great consideration was given by the project teams to remove redundant information and add clarifying statements where needed. Terminology was updated only to present process names consistently in a verb-noun format.

The PMBOK® Guide—Fourth Edition continues the tradition of excellence in project management with a standard that is easy to understand and implement.

The major differences between the Third Edition and the Fourth Edition are summarized below:

- All process names are in a verb-noun format
- Enterprise Environmental Factors were more clearly defined to avoid confusion with Organizational Process Assets.
- A standard approach for discussing requested changes, preventive actions, corrective actions and defect repairs was employed.

- The processes decreased from 44 to 42. Two processes were deleted, two processes were added and 6 processes were reconfigured into 4 processes in the procurement Knowledge Area.
- To provide clarity a distinction was made between the project management plan and project documents used to manage the project.
- The distinction between the information in the Project Charter and the Project Scope Statement was clarified.
- The process flow diagrams at the beginning of chapters 4-12 have been deleted and replaced with data flow diagrams.
- A data flow diagram for each process has been created.
- A new appendix was added that addresses key interpersonal skills that a project manager utilizes when managing a project.

A complete list of changes can be found in Appendix A of the Fourth Edition.

Revised Standards

PMI updates its global standards at least every five years in accordance with ANSI Guidelines. In practice PMI plans for updates every three years but keeps a fourth year as schedule reserve to ensure the standards are updated within five years.

PMI's standards development process is as follows:

- Research is conducted to identify possible new standards for development, or, determine if an existing standards need updated.
- If a need is identified, a draft charter and scope statement are developed.
- A Voluntary Project Manager is hired and the preliminary planning team is organized.
- The project charter/scope is finalized and approved.
- Volunteers are selected for the team.
- Content is developed.
- Content is opened up for public review during the Exposure Draft period.
- Comments are reviewed by the Appeals Body.
- The final document is sent to Consensus Body for balloting.
- Publication!

The Standard for Program Management – Second Edition

Quick overview:

Recognized good practices for managing multiple projects and programs successfully.

What's new?

- Nine New Knowledge Areas (including Program Financial Management, Stakeholder Management, and Program Governance)

Why is this update important?

The introduction of Knowledge Areas helps focus attention and ensure proper metrics are in place to successfully manage programs, including those that are large and complex.

The Standard for Portfolio Management – Second Edition

Quick overview:

Recognized good practices in the discipline of portfolio management – “doing the right work”.

What's New?

- New Knowledge Area: Portfolio Governance (Governance is accountable for investment decisions throughout the portfolio lifecycle)
 - New Knowledge Area: Portfolio Risk Management
- What's the impact to organizations?

Greater emphasis on investment and risk management means increased awareness of the opportunity costs throughout the process and an increased focus on delivering results of the organization's projects and programs!

OPM3® - Second Edition

Quick overview:

Organization model for measuring project management maturity against a comprehensive set of best practices.

What's New?

- Introduction of Organizational Enablers
- Categorization by Knowledge Area, by Business Results, and by Balanced Scorecard
- Consolidated Best Practices to eliminate duplication

The Central Mass Chapter of PMI is a professional association serving the Central Massachusetts area promoting the practice of project management, “Making project management indispensable for business results.”™